

BRIEFING

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Item # 5.2.2

Chief Financial Officer's Briefing to
Priorities and Finance Committee
2021 September 07

ISC: UNRESTRICTED
PFC2021-1215

2021 Mid-year Revision Report

PURPOSE OF BRIEFING

The purpose of this briefing is to provide Council with consolidated information on budget changes between the period 2021 January 1 to 2021 June 30 to maintain continuity and transparency with both the operating and capital budgets. Attachment 1 and 2 are for Council's collective awareness and all changes are a result of previously approved Council direction or are within Administration's discretion to approve under the Budget Reporting Policy CFO006. Attachment 3 is provided to meet the requirement of NM2008-53 to track Council decisions and referrals.

SUPPORTING INFORMATION

On 2021 May 30, Council approved the 2020 Year-end Capital and Operating Budget Revisions Report (PFC2021-0571) reflecting all budget changes between 2020 July 1 and 2020 December 31.

Operating

Attachment 1 (For Information) shows the changes to the 2021 net operating service budget that have either been previously approved by Council or are within the scope of Administration to authorize as per Council Policy CFO006. During this period, there was no change to the total City net budget. The main changes to service budgets were:

- Transfers of \$3.4 million from corporate costs to service budgets for changes to employee benefits charges;
- Transfers of \$4.6 million from corporate costs to service budgets for salary and wages for new full-time equivalent positions that were being held centrally until requested by services;
- Transfer of \$7.4 million from corporate programs to service budgets through Council approved reports; and
- Net zero transfers between services.

Capital

Attachment 2 (For Information) contains the budget revisions that have been approved by Administration within their authority (revisions with a net budget impact under \$400,000 and transfers to capital budget savings) or by Council through separate reports.

- For the period from 2020 January 1 to 2020 June 30, Administration and Council approvals included increases and net zero transfers required to reflect updated capital plans resulting in an increase of \$20.2 million to the 2021 capital budget and \$205.8 million in 2022-2025+. The increase in the capital budget is primarily due to Council's

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approval of the Repsol Centre upgrade (CPS2021-0748) and the revised capital investment strategy for multi-use recreation amenities (C2021-0911).

- The revised capital budget is \$2.5 billion in 2021 and \$6.6 billion in 2022-2025+.

Attachment 3 (For Information) lists Council decisions and referrals which have an actual or potential future year operating budget impact.

ATTACHMENT(S)

1. Attachment 1 – Operating Budget Continuity Schedule - For Information
2. Attachment 2 – Capital Budget Continuity Schedule - For Information
3. Attachment 3 – Decisions Referrals Having Actual or Potential Impact - For Information

**Operating Budget Continuity Schedule - For Information
By Citizen Priority and Service
(\$000s)**

Purpose: The purpose of this schedule is to provide a summary of operating changes from 2020 December 31 to June 30 to maintain continuity and transparency.

Explanation for common types of changes in the schedule:

Approved budget for new staffing resources are centralized in Corporate Programs and redistributed to services as required. This ensures that any savings from salary and wage can be captured centrally.

Net zero transfers between services are due to reorganizations or to refine the operating budget to align with business needs and service requirements.

Changes to employee benefit charges are due to a percentage increase in the employee benefit rates.

SAVE allocations are costs held centrally in Corporate Programs and allocated to services during business case implementation.

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
A PROSPEROUS CITY							
Affordable Housing							Net budget change of \$5 in 2021 and 2022 due to: - Changes to employee benefit charges of \$5 in 2021 and 2022
Expenditures	22,561	5	22,567	20,796	5	20,802	
Recoveries	(187)	(0)	(187)	(187)	-	(187)	
Revenues	(8,498)	(0)	(8,498)	(7,501)	-	(7,501)	
Net budget	13,876	5	13,881	13,108	5	13,114	
Arts & Culture							Net budget change of \$13 in 2021 and 2022 due to: - Changes to employee benefit charges of \$13 in 2021 and 2022
Expenditures	27,550	13	27,563	29,105	13	29,118	
Recoveries	(864)	-	(864)	(864)	-	(864)	
Revenues	(1,669)	-	(1,669)	(1,669)	-	(1,669)	
Net budget	25,017	13	25,030	26,572	13	26,585	
Business Licensing							
Expenditures	10,622	5	10,627	10,880	5	10,885	
Recoveries	(2,879)	(0)	(2,879)	(2,950)	(0)	(2,950)	
Revenues	(7,744)	(4)	(7,748)	(7,931)	(5)	(7,935)	
Net budget	-	0	-	-	(0)	-	
Community Strategies							Net budget change of \$531 in 2021 and \$752 in 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022 - Salary and wage budget of \$594 in 2021 and \$815 in 2022 redistributed from corporate programs - Net zero transfer of (\$70) in 2021 and 2022 to Council and Committee Support
Expenditures	5,255	531	5,786	5,259	752	6,010	
Recoveries	(744)	-	(744)	(744)	-	(744)	
Revenues	-	-	-	-	-	-	
Net budget	4,511	531	5,042	4,515	752	5,267	
Economic Development & Tourism							Net budget change of \$1 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1 in 2021 and 2022
Expenditures	38,056	1	38,058	40,526	1	40,527	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	38,056	1	38,058	40,526	1	40,527	
Land Development & Sales							Net budget change of \$12 in 2021 and 2022 due to: - Changes to employee benefit charges of \$12 in 2021 and 2022
Expenditures	53,980	12	53,991	56,555	12	56,566	
Recoveries	(8,271)	(0)	(8,271)	(8,271)	0	(8,271)	
Revenues	(45,321)	(0)	(45,321)	(47,896)	(0)	(47,896)	
Net budget	388	12	400	388	12	400	
Library Services							Net budget change of \$1 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1 in 2021 and 2022
Expenditures	53,993	1	53,994	54,243	1	54,244	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	53,993	1	53,994	54,243	1	54,244	
Social Programs							Net budget change of \$45 in 2021 and \$44 in 2022 due to: - Changes to employee benefit charges of \$45 in 2021 and \$44 in 2022
Expenditures	72,400	45	72,445	63,516	44	63,560	
Recoveries	(2,971)	0	(2,971)	(2,971)	-	(2,971)	
Revenues	(33,924)	0	(33,924)	(33,924)	-	(33,924)	
Net budget	35,505	45	35,550	26,621	44	26,665	
TOTAL - A PROSPEROUS CITY							
Expenditures	284,417	613	285,029	280,880	833	281,712	
Recoveries	(15,915)	(0)	(15,916)	(15,987)	(0)	(15,987)	
Revenues	(97,155)	(4)	(97,160)	(98,920)	(5)	(98,925)	
Net budget	171,346	608	171,954	165,973	828	166,801	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
A CITY OF SAFE & INSPIRING NEIGHBOURHOODS							Net budget change of \$2,175 in 2021 due to: - Council approved one-time budget increase of \$2,175 in 2021 for the Roof Rebate Program funded by FSR (PFC2021-0575)
Building Safety							
Expenditures	37,306	2,137	39,443	38,464	(37)	38,428	
Recoveries	(2,472)	0	(2,472)	(2,472)	-	(2,472)	
Revenues	(34,834)	38	(34,796)	(35,992)	37	(35,956)	
Net budget	0	2,175	2,175	0	(0)	0	
Bylaw Education & Compliance							Net budget change of \$22 in 2021 and 2022 due to: - Changes to employee benefit charges of \$22 in 2021 and 2022
Expenditures	13,016	72	13,088	12,054	72	12,126	
Recoveries	(1,720)	(50)	(1,770)	(1,720)	(50)	(1,770)	
Revenues	(485)	-	(485)	(485)	-	(485)	
Net budget	10,811	22	10,833	9,849	22	9,870	
Calgary 9-1-1							Net budget change of \$85 in 2021 and 2022 due to: - Changes to employee benefit charges of \$85 in 2021 and 2022
Expenditures	42,267	113	42,380	42,181	113	42,295	
Recoveries	(967)	(28)	(995)	(967)	(28)	(995)	
Revenues	(8,259)	-	(8,259)	(8,259)	-	(8,259)	
Net budget	33,041	85	33,126	32,955	85	33,040	
City Cemeteries							Net budget change of \$8 in 2021 and 2022 due to: - Changes to employee benefit charges of \$8 in 2021 and 2022
Expenditures	8,623	8	8,632	8,624	8	8,632	
Recoveries	-	-	-	-	-	-	
Revenues	(7,358)	-	(7,358)	(7,358)	-	(7,358)	
Net budget	1,266	8	1,274	1,266	8	1,275	
City Planning & Policy							Net budget change of \$3,937 in 2021 and \$61,587 in 2022 due to: - Changes to employee benefit charges of \$37 in 2021 and 2022 - Council approved one-time budget increase of \$150 in 2021 and \$300 in 2022 for the Climate Framework funded by FSR (PFC2021-0121) - Council approved one-time budget increase of \$3,750 in 2021 and \$61,250 in 2022 for the "Greater Downtown Plan - Initial Investments and Incentives" funded by BSA (C2021-0524)
Expenditures	26,730	3,963	30,693	26,364	61,587	87,951	
Recoveries	(318)	-	(318)	(318)	-	(318)	
Revenues	(2,679)	(26)	(2,705)	(2,676)	-	(2,676)	
Net budget	23,733	3,937	27,671	23,370	61,587	84,957	
Development Approvals							
Expenditures	40,717	169	40,886	41,721	171	41,892	
Recoveries	(161)	(0)	(161)	(161)	-	(161)	
Revenues	(40,556)	(169)	(40,725)	(41,560)	(171)	(41,731)	
Net budget	-	0	-	-	0	-	
Emergency Management & Business Continuity							
Expenditures	4,809	-	4,809	4,810	-	4,810	
Recoveries	(85)	-	(85)	(85)	-	(85)	
Revenues	-	-	-	-	-	-	
Net budget	4,724	-	4,724	4,725	-	4,725	
Fire & Emergency Response							Net budget change of \$3,174 in 2021 and \$3,320 in 2022 due to: - Salary and wage budget of \$3,200 in 2021 and \$3,400 in 2022 redistributed from corporate programs - Net zero transfer of (\$80) in 2021 and 2022 to Facility Management - One-time SAVE allocation of \$54 in 2021 for implementation
Expenditures	224,484	3,174	227,658	224,675	3,320	227,995	
Recoveries	(1,705)	-	(1,705)	(1,705)	-	(1,705)	
Revenues	(3,363)	-	(3,363)	(3,363)	-	(3,363)	
Net budget	219,416	3,174	222,590	219,607	3,320	222,927	
Fire Inspection & Enforcement							
Expenditures	10,037	-	10,037	9,983	-	9,983	
Recoveries	(63)	-	(63)	(63)	-	(63)	
Revenues	(3,041)	-	(3,041)	(3,201)	-	(3,201)	
Net budget	6,934	-	6,934	6,719	-	6,719	
Fire Safety Education							
Expenditures	1,176	(0)	1,176	1,179	0	1,179	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	1,176	(0)	1,176	1,179	0	1,179	
Neighbourhood Support							Net budget change of \$18 in 2021 and 2022 due to: - Changes to employee benefit charges of \$18 in 2021 and 2022
Expenditures	9,230	18	9,248	9,230	18	9,248	
Recoveries	(3,001)	(0)	(3,001)	(3,001)	-	(3,001)	
Revenues	-	-	-	-	-	-	
Net budget	6,229	18	6,247	6,229	18	6,247	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Pet Ownership & Licensing							Net budget change of \$19 in 2021 and 2022 due to: - Changes to employee benefit charges of \$19 in 2021 and 2022
Expenditures	10,336	70	10,405	10,013	70	10,083	
Recoveries	-	(50)	(50)	-	(50)	(50)	
Revenues	(5,687)	-	(5,687)	(5,704)	-	(5,704)	
Net budget	4,649	19	4,668	4,309	19	4,328	
Police Services							Net budget change of \$1,061 in 2021 and 2022 due to: - Changes to employee benefit charges of \$1,061 in 2021 and 2022
Expenditures	517,612	1,061	518,673	517,795	1,061	518,856	
Recoveries	(2,600)	(0)	(2,600)	(2,600)	-	(2,600)	
Revenues	(100,618)	(0)	(100,618)	(100,618)	-	(100,618)	
Net budget	414,394	1,061	415,455	414,577	1,061	415,638	
TOTAL - A CITY OF SAFE & INSPIRING							
Expenditures	946,344	10,785	957,129	947,094	66,383	1,013,477	
Recoveries	(13,092)	(129)	(13,221)	(13,092)	(129)	(13,221)	
Revenues	(206,880)	(156)	(207,036)	(209,217)	(134)	(209,351)	
Net budget	726,372	10,499	736,871	724,784	66,120	790,905	
A CITY THAT MOVES							
Parking							
Expenditures	2,976	0	2,976	2,978	-	2,978	
Recoveries	(1,362)	(0)	(1,362)	(1,362)	-	(1,362)	
Revenues	(1,605)	0	(1,605)	(1,605)	0	(1,605)	
Net budget	9	0	9	11	0	11	
Public Transit							Net budget change of \$1,095 in 2021 and \$1,102 in 2022 due to: - Changes to employee benefit charges of \$693 in 2021 and \$700 in 2022 - Net zero transfer of \$402 in 2021 and 2022 from Specialized Transit, Sidewalks and Pathways, and Streets
Expenditures	446,837	1,097	447,934	452,892	1,104	453,996	
Recoveries	(12,822)	(2)	(12,825)	(12,822)	(2)	(12,825)	
Revenues	(189,868)	0	(189,868)	(193,687)	(0)	(193,687)	
Net budget	244,147	1,095	245,242	246,383	1,102	247,485	
Sidewalks & Pathways							Net budget change of (\$1,332) in 2021 and (\$1,479) in 2022 due to: - Changes to employee benefit charges of \$52 in 2021 and \$51 in 2022 - Net zero transfer of (\$1,384) in 2021 and (\$1,530) in 2022 to Facility Management and Public Transit
Expenditures	55,556	(1,329)	54,227	55,159	(1,475)	53,683	
Recoveries	(6,575)	(3)	(6,578)	(6,575)	(3)	(6,578)	
Revenues	(2,900)	(0)	(2,900)	(2,949)	-	(2,949)	
Net budget	46,081	(1,332)	44,749	45,634	(1,479)	44,156	
Specialized Transit							Net budget change of (\$261) in 2021 and 2022 due to: - Changes to employee benefit charges of \$36 in 2021 and 2022 - Net zero transfer of (\$297) in 2021 and 2022 to Public Transit
Expenditures	44,727	(261)	44,466	46,403	(261)	46,143	
Recoveries	-	-	-	-	(0)	(0)	
Revenues	(2,671)	-	(2,671)	(2,947)	0	(2,947)	
Net budget	42,056	(261)	41,795	43,456	(261)	43,196	
Streets							Net budget change of (\$1,201) in 2021 and (\$1,136) 2022 due to: - Changes to employee benefit charges of \$201 in 2021 and 2022 - Net zero transfer of (\$1,402) in 2021 and (\$1,337) 2022 to Public Transit and Facility Management
Expenditures	207,338	(1,188)	206,151	209,494	(1,122)	208,372	
Recoveries	(46,262)	(13)	(46,275)	(46,262)	(13)	(46,275)	
Revenues	(26,902)	0	(26,902)	(27,417)	-	(27,417)	
Net budget	134,175	(1,201)	132,974	135,815	(1,136)	134,680	
Taxi, Limousine & Vehicles-for-Hire							
Expenditures	4,812	0	4,812	4,547	0	4,547	
Recoveries	-	-	-	-	-	-	
Revenues	(4,462)	-	(4,462)	(4,547)	-	(4,547)	
Net budget	350	0	350	(0)	0	(0)	
TOTAL - A CITY THAT MOVES							
Expenditures	762,248	(1,680)	760,568	771,474	(1,754)	769,719	
Recoveries	(67,022)	(19)	(67,040)	(67,022)	(19)	(67,040)	
Revenues	(228,408)	0	(228,408)	(233,152)	0	(233,152)	
Net budget	466,818	(1,699)	465,119	471,300	(1,773)	469,527	
A HEALTHY & GREEN CITY							Net budget change of \$170 in 2021 and \$251 in 2022 due to: - Changes to employee benefit charges of \$13 in 2021 and 2022 - Salary and wage budget of \$98 in 2021 and \$129 in 2022 redistributed from corporate programs - Net zero transfer of (\$41) in 2021 and 2022 to Organizational Health, Safety and Wellness - Council approved one-time budget increase of \$100 in 2021 and \$150 in 2022 for the Climate Framework funded from FSR (PFC2021-0121)
Environmental Management							
Expenditures	8,177	170	8,348	8,177	251	8,429	
Recoveries	(1,625)	0	(1,624)	(1,625)	-	(1,625)	
Revenues	(108)	-	(108)	(108)	-	(108)	
Net budget	6,445	170	6,615	6,445	251	6,696	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Parks & Open Spaces							Net budget change of \$603 in 2021 and \$103 in 2022 due to: - Changes to employee benefit charges of \$103 in 2021 and 2022 - Council approved one-time budget increase of \$500 in 2021 for Investment in Calgary's Parks and Open Spaces funded by FSR (PFC2021-0909)
Expenditures	77,229	603	77,832	77,851	103	77,953	
Recoveries	(4,352)	-	(4,352)	(4,352)	-	(4,352)	
Revenues	(4,564)	-	(4,564)	(4,597)	-	(4,597)	
Net budget	68,313	603	68,916	68,901	103	69,004	
Recreation Opportunities							Net budget change of \$126 in 2021 and 2022 due to: - Changes to employee benefit charges of \$126 in 2021 and 2022
Expenditures	79,346	126	79,472	78,114	126	78,240	
Recoveries	(2,944)	-	(2,944)	(2,938)	-	(2,938)	
Revenues	(43,818)	-	(43,818)	(43,343)	-	(43,343)	
Net budget	32,585	126	32,711	31,833	126	31,959	
Stormwater Management							
Expenditures	84,287	-	84,287	86,925	-	86,925	
Recoveries	(3,487)	-	(3,487)	(3,487)	-	(3,487)	
Revenues	(80,800)	-	(80,800)	(83,438)	-	(83,438)	
Net budget	-	-	-	-	-	-	
Urban Forestry							Net budget change of \$20 in 2021 and 2022 due to: - Changes to employee benefit charges of \$20 in 2021 and 2022
Expenditures	15,013	20	15,033	15,517	20	15,537	
Recoveries	-	-	-	-	-	-	
Revenues	(883)	-	(883)	(883)	-	(883)	
Net budget	14,130	20	14,150	14,634	20	14,654	
Waste & Recycling							Net budget change of (\$124) in 2021 and 2022 due to: - Changes to employee benefit charges of \$28 in 2021 and 2022 - Net zero transfer of (\$152) in 2021 and 2022 to Organizational Health, Safety and Wellness
Expenditures	163,895	(124)	163,771	166,013	(124)	165,889	
Recoveries	(14,234)	(0)	(14,234)	(14,252)	-	(14,252)	
Revenues	(135,136)	0	(135,136)	(137,616)	-	(137,616)	
Net budget	14,526	(124)	14,401	14,146	(124)	14,021	
Wastewater Collection & Treatment							
Expenditures	482,352	-	482,352	495,200	-	495,200	
Recoveries	(10,057)	(0)	(10,057)	(10,057)	-	(10,057)	
Revenues	(472,295)	-	(472,295)	(485,143)	-	(485,143)	
Net budget	-	(0)	(0)	-	-	-	
Water Treatment & Supply							
Expenditures	316,445	-	316,445	315,935	-	315,935	
Recoveries	(10,304)	-	(10,304)	(10,304)	-	(10,304)	
Revenues	(306,141)	-	(306,141)	(305,631)	-	(305,631)	
Net budget	-	-	-	-	-	-	
TOTAL - A HEALTHY & GREEN CITY							
Expenditures	1,226,746	795	1,227,541	1,243,733	376	1,244,109	
Recoveries	(47,002)	(0)	(47,002)	(47,014)	-	(47,014)	
Revenues	(1,043,745)	0	(1,043,745)	(1,060,760)	-	(1,060,760)	
Net budget	135,998	795	136,793	135,959	376	136,335	
A WELL-RUN CITY							Net budget change of \$5 in 2021 and 2022 due to: - Changes to employee benefit charges of \$5 in 2021 and 2022
Appeals & Tribunals							
Expenditures	4,744	5	4,748	4,744	5	4,748	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(668)	0	(667)	(668)	-	(668)	
Net budget	4,071	5	4,075	4,071	5	4,075	
Citizen Engagement & Insights							Net budget change of \$9 in 2021 and 2022 due to: - Changes to employee benefit charges of \$9 in 2021 and 2022
Expenditures	5,063	9	5,072	5,012	9	5,021	
Recoveries	(1,002)	0	(1,002)	(1,002)	0	(1,002)	
Revenues	-	-	-	-	-	-	
Net budget	4,061	9	4,070	4,010	9	4,019	
Citizen Information & Services							Net budget change of (\$13) in 2021 and (\$12) in 2022 due to: - Changes to employee benefit charges of \$27 in 2021 and \$28 in 2022 - Net zero transfer of (\$40) in 2021 and 2022 to Strategic Marketing and Communications
Expenditures	12,452	(13)	12,439	12,403	(12)	12,391	
Recoveries	(239)	(0)	(239)	(239)	(0)	(239)	
Revenues	-	-	-	-	-	-	
Net budget	12,213	(13)	12,200	12,164	(12)	12,152	
City Auditor's Office							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	3,056	7	3,063	3,057	7	3,064	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	3,056	7	3,063	3,057	7	3,064	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Corporate Governance							Net budget change of (\$266) in 2021 and (\$336) in 2022 due to: - Changes to employee benefit charges of \$27 in 2021 and 2022 - Net zero transfer of (\$293) in 2021 and (\$363) in 2022 to Organizational Health, Safety and Wellness
Expenditures	16,311	(266)	16,045	16,161	(336)	15,825	
Recoveries	(4,528)	(0)	(4,528)	(4,528)	-	(4,528)	
Revenues	(84)	(0)	(84)	(234)	-	(234)	
Net budget	11,699	(266)	11,433	11,398	(336)	11,062	
Corporate Security							Net budget change of \$163 in 2021 and 2022 due to: - Changes to employee benefit charges of \$39 in 2021 and 2022 - Salary and wage budget of \$124 in 2021 and 2022 redistributed from corporate programs
Expenditures	23,909	163	24,072	24,038	163	24,201	
Recoveries	(4,869)	0	(4,869)	(4,869)	-	(4,869)	
Revenues	(130)	0	(130)	(130)	-	(130)	
Net budget	18,910	163	19,073	19,038	163	19,201	
Council & Committee Support							Net budget change of \$76 in 2021 and 2022 due to: - Changes to employee benefit charges of \$6 in 2021 and 2022 - Net zero transfer of \$70 in 2021 and 2022 from Community Strategies
Expenditures	3,934	44	3,978	3,683	44	3,727	
Recoveries	(55)	32	(23)	(55)	32	(23)	
Revenues	(19)	(0)	(19)	(19)	-	(19)	
Net budget	3,860	76	3,936	3,609	76	3,685	
Data Analytics & Information Access							Net budget change of \$20 in 2021 and 2022 due to: - Changes to employee benefit charges of \$20 in 2021 and 2022
Expenditures	10,340	20	10,359	9,610	20	9,630	
Recoveries	(1,298)	(0)	(1,298)	(1,298)	-	(1,298)	
Revenues	(40)	0	(40)	(40)	-	(40)	
Net budget	9,001	20	9,021	8,272	20	8,291	
Executive Leadership							Net budget change of \$407 in 2021 and \$408 in 2022 due to: - Changes to employee benefit charges of \$23 in 2021 and 2022 - Net zero transfer of \$384 in 2021 and \$385 in 2022 from Corporate Costs and Debt Servicing
Expenditures	12,138	407	12,545	11,513	408	11,920	
Recoveries	(451)	-	(451)	(451)	-	(451)	
Revenues	-	-	-	-	-	-	
Net budget	11,687	407	12,094	11,061	408	11,469	
Facility Management							Net budget change of \$2,810 in 2021 and \$2,891 in 2022 due to: - Changes to employee benefit charges of \$49 in 2021 and 2022 - Net zero transfer of \$2,761 in 2021 and \$2,842 in 2022 from Fire and Emergency Response, Sidewalks and Pathways, and Streets
Expenditures	86,442	2,818	89,261	86,054	2,900	88,954	
Recoveries	(21,913)	(9)	(21,922)	(21,913)	(9)	(21,922)	
Revenues	(2,195)	(0)	(2,195)	(2,195)	-	(2,195)	
Net budget	62,334	2,810	65,144	61,946	2,891	64,837	
Financial Support							Net budget change of \$483 in 2021 and \$192 in 2022 due to: - Changes to employee benefit charges of \$83 in 2021 and 2022 - Salary and wage budget of \$81 in 2021 and 2022 redistributed from corporate programs - Net zero transfer of \$28 in 2021 and 2022 from Taxation - One-time SAVE allocation of \$291 in 2021 for implementation
Expenditures	39,551	483	40,033	38,054	192	38,246	
Recoveries	(15,025)	(0)	(15,025)	(15,025)	-	(15,025)	
Revenues	(102)	0	(102)	(102)	-	(102)	
Net budget	24,423	483	24,906	22,927	192	23,119	
Fleet Management							
Expenditures	93,521	67	93,589	93,008	66	93,074	
Recoveries	(90,795)	(67)	(90,863)	(90,235)	(66)	(90,301)	
Revenues	(2,726)	0	(2,726)	(2,773)	-	(2,773)	
Net budget	-	0	-	-	0	-	
Human Resources Support							Net budget change of \$65 in 2021 and 2022 due to: - Changes to employee benefit charges of \$65 in 2021 and 2022
Expenditures	34,091	65	34,156	33,731	65	33,796	
Recoveries	(9,482)	(0)	(9,482)	(9,482)	-	(9,482)	
Revenues	-	-	-	-	-	-	
Net budget	24,609	65	24,674	24,249	65	24,314	
Infrastructure Support							Net budget change of \$139 in 2021 and \$47 in 2022 due to: - Changes to employee benefit charges of \$47 in 2021 and 2022 - One-time SAVE allocation of \$92 in 2021 for implementation
Expenditures	26,165	139	26,305	24,557	47	24,604	
Recoveries	(13,967)	0	(13,967)	(13,967)	-	(13,967)	
Revenues	(1,501)	(0)	(1,501)	(1,501)	-	(1,501)	
Net budget	10,697	139	10,836	9,088	47	9,135	
Insurance & Claims							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	35,617	7	35,624	37,331	7	37,338	
Recoveries	(29,462)	-	(29,462)	(31,086)	-	(31,086)	
Revenues	(5,018)	0	(5,018)	(5,108)	-	(5,108)	
Net budget	1,138	7	1,145	1,138	7	1,145	
IT Solutions & Support							Net budget change of \$149 in 2021 and \$156 in 2022 due to: - Changes to employee benefit charges of \$149 in 2021 and \$156 in 2022
Expenditures	119,944	(421)	119,523	119,676	126	119,802	
Recoveries	(59,036)	-	(59,036)	(59,605)	-	(59,605)	
Revenues	(1,677)	570	(1,107)	(1,137)	30	(1,107)	
Net budget	59,231	149	59,380	58,934	156	59,090	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Legal Counsel & Advocacy							Net budget change of \$37 in 2021 and 2022 due to: - Changes to employee benefit charges of \$37 in 2021 and 2022
Expenditures	14,990	37	15,027	14,991	37	15,028	
Recoveries	(5,763)	(0)	(5,763)	(5,763)	-	(5,763)	
Revenues	(17)	(0)	(17)	(17)	-	(17)	
Net budget	9,210	37	9,248	9,211	37	9,249	
Mayor & Council							Net budget change of \$709 in 2021 and \$9 in 2022 due to: - Changes to employee benefit charges of \$9 in 2021 and 2022 - Council approved one-time budget increase of \$700 in 2021 for the external auditor expenses for Performance of Assurance Procedures for Off-site Levies funded from Corporate Cost (AC2021-215)
Expenditures	11,574	709	12,283	11,435	9	11,444	
Recoveries	-	-	-	-	-	-	
Revenues	-	-	-	-	-	-	
Net budget	11,574	709	12,283	11,435	9	11,444	
Municipal Elections							Net budget change of \$2 in 2021 and 2022 due to: - Changes to employee benefit charges of \$2 in 2021 and 2022
Expenditures	5,032	2	5,035	832	2	835	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(190)	0	(190)	(190)	-	(190)	
Net budget	4,837	2	4,840	637	2	640	
Organizational Health, Safety & Wellness							Net budget change of \$500 in 2021 and \$570 in 2022 due to: - Changes to employee benefit charges of \$14 in 2021 and 2022 - Net zero transfer of \$486 in 2021 and \$556 in 2022 from Waste and Recycling, Corporate Governance, and Environmental Management
Expenditures	12,683	505	13,188	12,748	574	13,323	
Recoveries	(2,108)	(5)	(2,113)	(2,108)	(5)	(2,113)	
Revenues	(2,535)	-	(2,535)	(2,535)	-	(2,535)	
Net budget	8,041	500	8,541	8,106	570	8,675	
Procurement & Warehousing							Net budget change of \$441 in 2021 and \$41 in 2022 due to: - Changes to employee benefit charges of \$41 in 2021 and 2022 - One-time SAVE allocation of \$400 in 2021 for implementation
Expenditures	25,485	441	25,926	25,332	41	25,373	
Recoveries	(11,891)	(0)	(11,891)	(11,891)	-	(11,891)	
Revenues	(5,490)	-	(5,490)	(5,490)	-	(5,490)	
Net budget	8,104	441	8,545	7,951	41	7,992	
Property Assessment							Net budget change of \$534 in 2021 and \$585 in 2022 due to: - Changes to employee benefit charges of \$44 in 2021 and 2022 - Salary and wage budget of \$490 in 2021 and \$541 in 2022 redistributed from corporate programs
Expenditures	20,425	534	20,959	20,426	585	21,011	
Recoveries	-	-	-	-	-	-	
Revenues	(50)	(0)	(50)	(50)	-	(50)	
Net budget	20,375	534	20,909	20,376	585	20,961	
Real Estate							Net budget change of \$18 in 2021 and 2022 due to: - Changes to employee benefit charges of \$18 in 2021 and 2022
Expenditures	63,889	18	63,907	68,592	18	68,610	
Recoveries	(4,984)	(0)	(4,984)	(4,984)	-	(4,984)	
Revenues	(56,163)	0	(56,163)	(60,863)	-	(60,863)	
Net budget	2,742	18	2,760	2,745	18	2,763	
Records Management, Access & Privacy							Net budget change of \$7 in 2021 and 2022 due to: - Changes to employee benefit charges of \$7 in 2021 and 2022
Expenditures	3,905	7	3,912	3,950	7	3,957	
Recoveries	(5)	-	(5)	(5)	-	(5)	
Revenues	(3)	-	(3)	(3)	-	(3)	
Net budget	3,896	7	3,903	3,941	7	3,948	
Strategic Marketing & Communications							Net budget change of \$97 in 2021 and \$101 in 2022 due to: - Changes to employee benefit charges of \$57 in 2021 and \$61 in 2022 - Net zero transfer of \$40 in 2021 and 2022 from Citizen Information and Services
Expenditures	30,051	97	30,147	30,062	101	30,163	
Recoveries	(21,938)	-	(21,938)	(22,009)	-	(22,009)	
Revenues	-	-	-	-	-	-	
Net budget	8,113	97	8,209	8,053	101	8,154	
Taxation							Net budget change of (\$17) in 2021 and 2022 due to: - Changes to employee benefit charges of \$11 in 2021 and 2022 - Net zero transfer of (\$28) in 2021 and 2022 to Financial Support
Expenditures	6,752	(17)	6,735	6,752	(17)	6,735	
Recoveries	-	-	-	-	-	-	
Revenues	(342)	0	(342)	(342)	-	(342)	
Net budget	6,410	(17)	6,393	6,410	(17)	6,393	
TOTAL - A WELL-RUN CITY							
Expenditures	722,064	5,866	727,930	717,752	5,068	722,820	
Recoveries	(298,823)	(49)	(298,872)	(300,527)	(47)	(300,575)	
Revenues	(78,949)	570	(78,379)	(83,396)	30	(83,366)	
Net budget	344,292	6,387	350,679	333,828	5,051	338,879	

	2021 Budget (2020 December 31) (PFC2020-0571) ¹	2021 Change (Incremental) ¹	2021 Budget (2021 June 30) ¹	2022 Budget (2020 December 31) (PFC2020-0571) ¹	2022 Change (Incremental) ¹	2022 Budget (2021 June 30) ¹	Comments
Corporate Programs - Common Revenues							
Expenditures	81,068	-	81,068	81,480	-	81,480	Net budget change of (\$6,675) in 2021 and (\$61,700) in 2022 due to: - Council approved one-time budget increase of (\$250) in 2021 and (\$450) in 2022 for the Climate Framework funded by FSR (PFC2021-0121) - Council approved one-time budget increase of (\$2,175) in 2021 for the Roof Rebate Program funded by FSR (PFC2021-0575) - Council approved one-time budget increase of (\$3,750) in 2021 and (\$61,250) in 2022 for the "Greater Downtown Plan - Initial Investments and Incentives" funded by BSA (C2021-0524) - Council approved one-time budget increase of (\$500) in 2021 for Investment in Calgary's Parks and Open Spaces funded by FSR (PFC2021-0909)
Recoveries	(2,000)	-	(2,000)	(2,000)	-	(2,000)	
Revenues	(2,471,969)	(6,675)	(2,478,644)	(2,519,638)	(61,700)	(2,581,338)	
Net budget	(2,392,900)	(6,675)	(2,399,575)	(2,440,158)	(61,700)	(2,501,858)	
Corporate Programs - Corporate Costs & Debt Servicing							
Expenditures	611,606	(9,916)	601,691	670,600	(8,902)	661,698	Net budget change of (\$9,916) in 2021 and (\$8,902) in 2022 due to: - Changes to employee benefit charges of (\$3,406) in 2021 and (\$3,426) in 2022 - Approved salary and wage budget redistribution of (\$4,589) in 2021 and (\$5,091) in 2022 - Net zero transfer of (\$384) in 2021 and (\$385) in 2022 to Executive Leadership - One-time SAVE allocation to various services of (\$837) in 2021 for implementation - Council approved one-time budget increase of (\$700) in 2021 for the external auditor expenses for Performance of Assurance Procedures for Off-site Levies funded from Corporate Cost (AC2021-215)
Recoveries	(1,782)	-	(1,782)	(1,791)	-	(1,791)	
Revenues	(61,750)	-	(61,750)	(60,496)	-	(60,496)	
Net budget	548,074	(9,916)	538,159	608,313	(8,902)	599,411	
TOTAL CITY							
Expenditures	4,634,494	6,463	4,640,956	4,713,013	62,004	4,775,016	
Recoveries	(445,637)	(197)	(445,833)	(447,433)	(195)	(447,628)	
Revenues	(4,188,857)	(6,266)	(4,195,123)	(4,265,580)	(61,809)	(4,327,389)	
Net budget	0	0	0	0	(0)	0	
Parking - Calgary Parking Authority							
Expenditures	60,986	-	60,986	61,773	-	61,773	
Recoveries	(50)	-	(50)	(50)	-	(50)	
Revenues	(91,686)	-	(91,686)	(92,995)	-	(92,995)	
Net budget	(30,750)	-	(30,750)	(31,272)	-	(31,272)	
TOTAL CITY (with CPA)							
Expenditures	4,695,480	6,463	4,701,942	4,774,786	62,004	4,836,789	
Recoveries	(445,687)	(197)	(445,883)	(447,483)	(195)	(447,678)	
Revenues	(4,280,543)	(6,266)	(4,286,809)	(4,358,575)	(61,809)	(4,420,384)	
Net budget	(30,750)	0	(30,750)	(31,272)	(0)	(31,272)	

Notes:
1. Figures may not add due to rounding

**Capital Budget Continuity Schedule - For Information
By Citizen Priority and Service
(\$000s)**

Purpose: The purpose of this schedule is to provide a summary of capital changes from 2020 December 31 to 2021 June 30 to maintain continuity and transparency.

Explanations for common types of changes in the schedule:

- Capital budget Increases due to small scope changes or small dollar cost overruns that result in the need for additional funds.
- Capital budget transfers due to realignment of work within a Business Unit or consolidation of work between Business Units.
- Capital budget changes due to Council approved reports (in accordance with Council minutes).

Citizen Priority/Service	As at 2020 December 31 (PFC2020-0571) ¹		Previously Approved Revisions (2021 January 1 to June 30)		As at 2021 June 30 ¹		Comments ¹
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
A Prosperous City							
Affordable Housing	72,389	117,960	-	-	72,389	117,960	
Arts & Culture	6,144	19,458	-	-	6,144	19,458	
Business Licensing	647	50	-	-	647	50	
Community Strategies	-	-	-	-	-	-	
Economic Development & Tourism	67,856	285,979	-	-	67,856	285,979	
Land Development & Sales	45,423	191,465	6,100	7,429	51,523	198,894	Revisions of \$6,100 in 2021 and \$7,429 in 2022 due to: - Increase of \$2,600 in 2021 in Budget ID 697_WIP Eastlake Industrial funded by Capital Reserves to fund repurchase of land in the Eastlake Industrial Centre approved by Council (C2020-1367) - Increase of \$3,500 in 2021 in Budget ID 697_GP4 Great Plains IV funded by Capital Reserves for land acquisition approved by Council (C2021-0693) - Increase of \$7,429 in 2022 in Budget ID 403784 Golf Courses Redevelopment funded by Capital Reserves relating to the redevelopment work on the Richmond Green golf course lands approved by Council (PFC2021-0834).
Library Services	4,254	3,102	-	-	4,254	3,102	
Social Programs	-	-	-	-	-	-	
TOTAL - A Prosperous City	196,714	618,014	6,100	7,429	202,814	625,443	
A City of Safe & Inspiring Neighbourhoods							
Building Safety	3,227	15,195	-	-	3,227	15,195	
Bylaw Education & Compliance	449	205	-	-	449	205	
Calgary 9-1-1	5,111	3,000	-	-	5,111	3,000	
City Cemeteries	2,341	4,468	-	-	2,341	4,468	
City Planning & Policy	14,021	18,963	2,000	-	16,021	18,963	Revisions of \$2,000 in 2021 due to: - Increase of \$2,000 in 2021 in Budget ID 152_002 Downtown Improvements funded by Capital Reserves for Greater Downtown Plan - Initial Investments and Incentives approved by Council (C2021-0524).
Development Approvals	6,852	6,420	-	-	6,852	6,420	
Emergency Management & Business Continuity	5,131	1,410	-	-	5,131	1,410	
Fire & Emergency Response	49,844	83,590	-	-	49,844	83,590	

Citizen Priority/Service	As at 2020 December 31 (PFC2020-0571) ¹		Previously Approved Revisions (2021 January 1 to June 30)		As at 2021 June 30 ¹		Comments ¹
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
Fire Inspection & Enforcement	-	-	-	-	-	-	
Fire Safety Education	-	-	-	-	-	-	
Neighbourhood Support	-	-	-	-	-	-	
Pet Ownership & Licensing	428	175	-	-	428	175	
Police Services	69,727	14,817	-	-	69,727	14,817	
TOTAL - A City of Safe & Inspiring Neighbourhood	157,130	148,243	2,000	-	159,130	148,243	
A City That Moves							
Parking	92,201	9,800	-	-	92,201	9,800	
Public Transit	572,840	4,615,804	-	-	572,840	4,615,804	
Sidewalks & Pathways	63,780	55,892	50	-	63,830	55,892	Revisions of \$50 in 2021 due to: - Increase of \$50 in 2021 in Budget ID 503_931 Pathways & Trails Development funded by Capital Reserves for pathway construction - transfer of \$189 in 2021 and \$61 in 2022 from Budget ID 503_933 Pathways & Trails Lifecycle to Budget ID 503_931 Pathways & Trails Development funded by PAYG.
Specialized Transit	2,664	90	-	-	2,664	90	
Streets	328,293	195,936	9,928	-	338,221	195,936	Revisions of \$9,928 in 2021 due to: - Increase of \$5,051 in 2021 in Budget ID 147_148 Local Improvement - Paving, Sidewalk C&G funded by Self-supported Debt relating to the local improvement paving to be paid by property owners approved by Council (C2021-0141) - Increase of \$4,000 in 2021 in Budget ID 481351 Sound Wall Lifecycle funded by Lifecycle Maintenance & Upgrade Reserve for Sound Wall lifecycle replacements for critical locations approved by Council (TT2020-1397) - Increase of \$750 in 2021 in Budget ID 854_000 Major Road Reconstruction funded by Capital Reserves relating to the improvements to 16 Avenue SW approved by Council (PFC2021-0487) - Increase of \$122 in 2021 in Budget ID 147_148 Local Improvement - Paving, Sidewalk C&G funded by Developer & Other Contributions for unforeseen and unbudgeted costs - Increase of \$4 in 2021 in Budget ID 481357 Roads Facilities and Depots funded by Developer & Other Contributions for unforeseen and unbudgeted costs - Increase of \$0.3 in 2021 in Budget ID 128_130 Traffic Signals/Ped Corridors Lifecycle funded by Developer & Other Contributions for unforeseen and unbudgeted costs.
Taxi, Limousine & Vehicles-for-Hire	723	230	-	-	723	230	
TOTAL - A City That Moves	1,060,500	4,877,752	9,978	-	1,070,478	4,877,752	
A Healthy & Green City							
Environmental Management	531	245	-	-	531	245	

Citizen Priority/Service	As at 2020 December 31 (PFC2020-0571) ¹		Previously Approved Revisions (2021 January 1 to June 30)		As at 2021 June 30 ¹		Comments ¹
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
Parks & Open Spaces	47,825	56,772	400	-	48,225	56,772	Revisions of \$400 in 2021 due to: - Increase of \$400 in 2021 in Budget ID 503_931 Pathways & Trails Development funded by Capital Reserves relating to the unbudgeted costs for 4th Ave Flyover project and Somerset Spray Park.
Recreation Opportunities	66,149	69,045	600	198,400	66,749	267,445	Revisions of \$600 in 2021 and \$198,400 in 2022-2025+ due to: - Increase of \$100 in 2021, \$2,250 in 2022, \$11,250 in 2023, \$14,000 in 2024 and \$17,400 in 2025+ in Budget ID 448100 Repsol Aquatic Upgrade funded by Community Investment Reserve for the investment in the modernization and upgrade of Repsol Centre aquatic amenities approved by Council (CPS2021-0748) - Increase of \$500 in 2021, \$11,050 in 2022, \$25,350 in 2023, \$41,700 in 2024 and \$75,400 in 2025+ in Budget ID 448000 Capital Investment Strategy funded by Developer & Other Contributions and Community Investment Reserve relating to the revised capital investment strategy for multi-use recreation amenities approved by Council (C2021-0911).
Stormwater Management	160,366	71,918	-	-	160,366	71,918	
Urban Forestry	5,629	6,743	-	-	5,629	6,743	
Waste & Recycling	43,607	32,826	-	-	43,607	32,826	
Wastewater Collection & Treatment	238,091	178,787	-	-	238,091	178,787	
Water Treatment & Supply	153,666	156,231	-	-	153,666	156,231	
TOTAL - A Healthy & Green City	715,864	572,567	1,000	198,400	716,864	770,967	
A Well-Run City							
Appeals & Tribunals	5	-	-	-	5	-	
Citizen Engagement & Insights	408	143	-	-	408	143	
Citizen Information & Services	4,058	2,330	-	-	4,058	2,330	
City Auditor's Office	-	-	-	-	-	-	
Corporate Governance	-	-	-	-	-	-	
Corporate Security	4,322	3,519	-	-	4,322	3,519	
Council & Committee Support	-	-	-	-	-	-	
Data Analytics & Information Access	3,667	2,759	-	-	3,667	2,759	
Executive Leadership	-	-	-	-	-	-	
Facility Management	82,015	85,485	307	-	82,322	85,485	Revisions of \$307 in 2021 due to: - Increase of \$125 in 2021 in Budget ID 480750 Asset Sustainment Program funded by Capital Reserves for unbudgeted costs for a lifecycle investment. - Increase of \$182 in 2021 in Budget ID 480758 Heritage Planning Program funded by Other Provincial Grants relating to the increased project scope for Building Condition Assessments on historic buildings.
Financial Support	1,437	280	-	-	1,437	280	
Fleet Management	89,899	64,085	-	-	89,899	64,085	
Human Resources Support	464	-	-	-	464	-	

Citizen Priority/Service	As at 2020 December 31 (PFC2020-0571) ¹		Previously Approved Revisions (2021 January 1 to June 30)		As at 2021 June 30 ¹		Comments ¹
	2021 Budget	2022-2025+ Budget	2021 Revisions	2022-2025+ Revisions	2021 Revised Budget	2022-2025+ Revised Budget	
Infrastructure Support	12,117	2,527	276	-	12,394	2,527	Revisions of \$276 in 2021 due to: - Increase of \$276 in 2021 in Budget ID 819_234 Sustainable Infrastructure Capital Program funded by Developer & Other Contributions due to the unbudgeted costs associated with the Shephard Solar Park and East Calgary projects and Other Provincial Grants due to the project scope change of Bridlewood Solar Project.
Insurance & Claims	12	-	-	-	12	-	
IT Solutions & Support	46,022	31,261	570	-	46,592	31,261	Revisions of \$570 in 2021 due to: - Increase of \$400 in 2021 in Budget ID 741_190 Software Lifecycle Replacement funded by Capital Reserves relating to Process Automation SAVE business case - Increase of \$170 in 2021 in Budget ID 741_170 Enterprise Software Licensing funded by Capital Reserves relating to Process Automation SAVE business case.
Legal Counsel & Advocacy	262	195	-	-	262	195	
Mayor & Council	27	-	-	-	27	-	
Municipal Elections	2,141	-	-	-	2,141	-	
Organizational Health, Safety & Wellness	264	105	-	-	264	105	
Procurement & Warehousing	4,757	459	-	-	4,757	459	
Property Assessment	5,930	5,600	-	-	5,930	5,600	
Real Estate	31,899	5,438	-	-	31,899	5,438	
Records Management, Access & Privacy	1,515	500	-	-	1,515	500	
Strategic Marketing & Communications	249	4	-	-	249	4	
Taxation	1,051	550	-	-	1,051	550	
TOTAL - A Well-Run City	292,519	205,239	1,153	-	293,672	205,239	
CORPORATE CAPITAL PROGRAMS	7,844	-	-	-	7,844	-	
TOTAL CITY²	2,430,570	6,421,815	20,231	205,829	2,450,801	6,627,644	

Notes:

- Figures may not add due to rounding
- Excludes confidential budget remaining from previously approved reports in 2021-2025+ (\$96.482 million), which will be allocated to services as confidentiality is lifted.

Decisions and Referrals Having Actual or Potential Impact - For Information

Purpose: To meet the requirement of NM2008-53 to track decisions or referrals that Council has made between 2021 January 1 to June 30 which have an actual or potential future year budget impact

DATE	REPORT #	TITLE	DECISION OR REFERRALS	POTENTIAL BUDGET IMPACT
22-Mar-2021	PFC2021-0121	Growth and Development Climate Framework	Direct administration to develop a Carbon Budget and report back to Council as part of the updated Climate Resilience Strategy, by Q2 2022.	Budget Impact - Yet to be determined
26-Apr-2021	C2021-0524	Realizing Calgary's Greater Downtown Plan - Initial Investments and Incentives	Approve Revised Attachment 3, "Greater Downtown Plan – Initial Investment and Approvals", including investment categories and allocations, and with the \$200 million initial investment funded by \$60 million from the Budget Savings Account, \$63 million from the Fiscal Stability Reserve and \$77 million from the Canada Community Building Fund subject to receipt of the 2021 increase.	- Operating budget impact of \$65 million is in the current and future budget - Capital budget impact of \$2 million is in the current and future budget. - Capital budget impact of \$80 million is not reflected and awaiting notification from the province that the Canada Community Building Funding is confirmed. - Capital budget impact of \$53 million is not reflected and will go through regular budget processes.
21-Jun-2021	PFC2021-0458	Community Safety Investment Framework Funding Options	Direct Administration to continue to work with the Calgary Police Service on the Community Safety Investment Framework with it being funded up to a total of \$8M for 2022 from Calgary Police Service with annual assessment of investment based on outcomes.	Budget Impact - Yet to be determined
21-Jun-2021	PFC2021-0875	Notice of Motion - Temporary Front Driveway Cover Pilot Project	That with respect to Notice of Motion PFC2021-0875, the following be adopted, as amended: NOW THEREFORE BE IT RESOLVED that a pilot project be established and that administration accept 10-30 residents, willing to participate by allowing a temporary front driveway cover for the period of November 1, 2021 to March 31, 2022 AND FURTHER BE IT RESOLVED that up to \$100,000 may be expended from the Planning and Development Reserve for this work.	Budget Impact - Yet to be determined
21-Jun-2021	PFC2021-0909	Notice of Motion - Investment in Calgary's Parks and Open Spaces	That with respect to Revised Notice of Motion PFC2021-0909, the following be adopted, as amended: AND FURTHER BE IT RESOLVED Bring forward capital budget increases in the amount of up to \$6.2M for 2022 and up to \$1.9M for 2023 through the November 2021 budget adjustments that will enable the implementation of a series of playfield improvements to support their post-COVID use	Budget Impact - Yet to be determined